

The background features abstract, overlapping geometric shapes in various shades of blue, ranging from light sky blue to deep navy blue. The shapes are primarily triangles and polygons, creating a dynamic, layered effect. The text is centered in the white space between these shapes.

Ottawa's 10-Year Housing and Homelessness Plan 2026-2035

A message from the HHLT

The HHLT gives us all a new way of working together.

As we prepare to launch the refreshed Plan, we need to acknowledge reality: it's been a very hard winter, and people are struggling right now. The work we are doing is urgent.

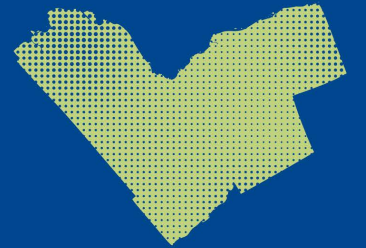
We are all parts of an interconnected system. No one organization, sector or government has all of the resources or responsibility to achieve the goals of the Plan.

People's needs don't exist in silos, and our work can't either. We need a holistic approach.

We acknowledge that certain demographics and populations face systemic challenges, and that equity must guide us in prioritizing resources.

Housing & Homelessness
Leadership Table

Table de direction sur le
logement et l'itinérance



A message from the HHLT (cont'd)

Housing & Homelessness
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The 10-Year Plan is so high-level that it may be hard to see your organization or your clients in it. The Plan relies on everyone. Boards, leaders, front line staff and clients all have a role to play in the Plan's success. We urge you to have strategic conversations about how your work connects into the Plan and how we can work together.

Working together is hard. We need to build / rebuild trust, to develop / redevelop relationships. We all have a shared accountability to achieving our shared goals.

Progress is already happening: projects like shelter diversion, ending youth homelessness, scaling supportive housing, are in development or underway.

We're much more together than the sum of our parts. Stay in touch / stay involved, and help this important work succeed.

Background

- ▶ Under Provincial legislation, every municipality in Ontario must have a 10-Year Housing and Homelessness Plan (10-Year Plan)
- ▶ 10-Year Plans guide efforts to address local housing and homelessness needs
- ▶ Plans must be 10 years in length, updated every 5-years, and include:
 - ▶ Housing Needs Assessment
 - ▶ Objectives
 - ▶ Targets
 - ▶ Measures
 - ▶ How progress will be measured



The 10-Year Plan Refresh Project

Current State Assessment

Point-in-Time Count
Housing Needs Assessment
Learnings from recent consultations
Environmental Scan

Q1

Consultation and Engagement

Sector
People with lived & living experience
Members of Council & City staff
Public

Q2-3

Strategy Development

Vision, mission & goals
Objectives, targets & measures
Draft and revise plan
Implementation plan

Q2-4

Finalization and Implementation

Present Plan to Council
Disseminate Plan
Implement Plan
Monitor Plan



2026

The Housing and Homelessness Leadership Table

Co-Chaired by Ottawa's Alliance to End Homelessness and City

- ▶ Department-Led Working Group that provides advice to City leadership
- ▶ 18 sector leaders, primarily community partners, representing sectors rather than organizations

HHLT Mission

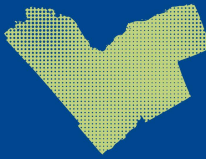
- ▶ To plan, design, and oversee the ongoing implementation of an integrated housing and homelessness system and related sectors to deliver affordable, suitable, and adequate housing choices and reductions in homelessness

HHLT Responsibilities

- ▶ Co-design the 10-Year Plan refresh, ensuring community-wide engagement, and developing buy-in
- ▶ Co-design an annual review to determine priorities and funding alignment with new priorities
- ▶ Provide advisory function for the implementation of the 10 Year Plan

Housing & Homelessness
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Engagements

Housing and Homelessness Sector

- ▶ Sector webinar
- ▶ Half and full day sessions
- ▶ Surveys and direct outreach to people with lived and living experience through the [Expert Steering Team](#)
- ▶ Family sector sessions

Public

- ▶ Engage Ottawa Survey
- ▶ Virtual information session
- ▶ Engage Ottawa Feedback Tool
- ▶ Drop in Open Houses

Sector Role

Sector webinar +
half-day sessions
Strategy Development



Q2 2025



Sector full-day
session
Strategy Development



Q4 2025



Report to
Council

April 2026

HHLT Workplanning
Implementation and
workplanning

May 2026



10-Year Plan - Key Changes

- ▶ Co-designed approach
- ▶ Revised Plan design
- ▶ Updated Plan structure
- ▶ Annual workplans
- ▶ Updated approach to targets and measuring progress



Vision and Guiding Principles

Vision

A community where everyone has access to the housing and supports they need to thrive

Guiding Principles

Accountability	Collaborative Partnerships	Equity and Inclusion	Focused and Coordinated	People-Centered	Proactive and Resilient
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Three Priorities

Everyone has a
home

People get the
support they need

We work together

Priority 1 – Everyone Has a Home

Goal 1.1 Preserve the existing community housing stock.	Objective 1.1a: Sustain existing community housing assets through ongoing capital investment to ensure long-term viability and livability.
	Objective 1.1b: Facilitate transformation in the community housing sector, including through mergers and acquisitions, to encourage growth and promote sustainability and efficiency.
Goal 1.2 Increase the supply of community housing.	Objective 1.2a: Leverage land, partnerships and/or planning tools to increase community housing supply and options.
	Objective 1.2b: Leverage financial tools and incentives to increase community housing supply and options.
Goal 1.3 Increase access to housing affordability.	Objective 1.3a: Strategically use rent subsidies and new rent models to create a range of housing affordability options.
	Objective 1.3b: Modernize the wait list system to effectively provide access to rent subsidies and community housing.
	Outcome Statement 1.3c: Ensure people have access to different housing options as their needs change.

Priority 2 – People Get The Support They Need

Goal 2.1 Prevent housing loss.	Objective 2.1a: Expand and enhance housing loss prevention measures.
	Objective 2.1b: Enable successful community housing tenancies.
Goal 2.2 Ensure experiences of homelessness are brief, sheltered and nonrecurring.	Objective 2.2a: Facilitate timely transitions from homelessness to long-term housing options that best meet needs.
	Objective 2.2b: Adapt the homelessness system, including emergency shelters and transitional housing, to respond to changing demographics and needs.
	Objective 2.2c: Enhance the supportive housing system.

Priority 3 – We Work Together

Goal 3.1 Create an integrated system where resources are maximized and used efficiently for the benefit of the people we serve.	Objective 3.1a: Collaborate with partners to ensure the housing and homelessness system is coordinated and easy to navigate.
	Objective 3.1b: Work with partners to provide services that support health, social, employment, safety and well-being needs for people accessing and providing services
	Objective 3.1c: Communicate transparently to advance system outcomes and respond to needs.
Goal 3.2 Strengthen the housing and homelessness system through new and existing partnerships, research and innovation.	Objective 3.2a: Use City and partner data and research to facilitate innovation and growth initiatives.
	Objective 3.2b: Work with the community, all levels of government and partners to streamline processes and influence changes in the housing and homelessness system.
	Objective 3.2c: Work with the community and partners to explore, research and pilot projects to test new approaches and implement successful solutions.

Annual workplan development

Following Council approval, work will begin on the development of the first 10-Year Plan annual workplan. It will:

- ▶ be co-developed by the City and HHLT;
- ▶ identify areas of focus that are responsive to current pressures, support achievement of 10-Year Plan goals and are based on available resources;
- ▶ include the design of an annual review process; and
- ▶ involve the establishment of HHLT working groups based on identified priorities.





Next Steps

- ▶ Presenting refreshed 10-Year Plan to Joint Committee March 24; Council April 8
- ▶ Submitting the final plan to the Ministry of Municipal Affairs and Housing
- ▶ Co-developing the workplan with the Housing and Homelessness Leadership Table
- ▶ Planning with City departments on cross-departmental actions
- ▶ Annual progress reports