

The background features abstract, overlapping geometric shapes in various shades of blue, ranging from light sky blue to deep navy blue. The shapes are primarily triangles and polygons, creating a dynamic, layered effect. The text is centered in the white space between these shapes.

# Ottawa's 10-Year Housing and Homelessness Plan 2026-2035

# A message from the HHLT

*The HHLT gives us all a new way of working together.*

*As we prepare to launch the refreshed Plan, we need to acknowledge reality: it's been a very hard winter, and people are struggling right now. The work we are doing is urgent.*

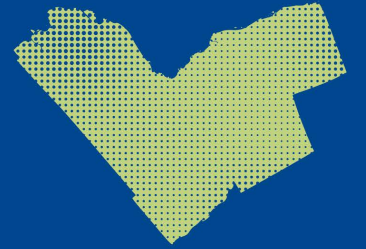
*We are all parts of an interconnected system. No one organization, sector or government has all of the resources or responsibility to achieve the goals of the Plan.*

*People's needs don't exist in silos, and our work can't either. We need a holistic approach.*

*We acknowledge that certain demographics and populations face systemic challenges, and that equity must guide us in prioritizing resources.*

Housing & Homelessness  
Leadership Table

Table de direction sur le  
logement et l'itinérance



# A message from the HHLT (cont'd)

Housing & Homelessness  
Leadership Table

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*The 10-Year Plan is so high-level that it may be hard to see your organization or your clients in it. The Plan relies on everyone. Boards, leaders, front line staff and clients all have a role to play in the Plan's success. We urge you to have strategic conversations about how your work connects into the Plan and how we can work together.*

*Working together is hard. We need to build / rebuild trust, to develop / redevelop relationships. We all have a shared accountability to achieving our shared goals.*

*Progress is already happening: projects like shelter diversion, ending youth homelessness, scaling supportive housing, are in development or underway.*

*We're much more together than the sum of our parts. Stay in touch / stay involved, and help this important work succeed.*

# Background

- ▶ Under Provincial legislation, every municipality in Ontario must have a 10-Year Housing and Homelessness Plan (10-Year Plan)
- ▶ 10-Year Plans guide efforts to address local housing and homelessness needs
- ▶ Plans must be 10 years in length, updated every 5-years, and include:
  - ▶ Housing Needs Assessment
  - ▶ Objectives
  - ▶ Targets
  - ▶ Measures
  - ▶ How progress will be measured



# The 10-Year Plan Refresh Project

## Current State Assessment

Point-in-Time Count  
Housing Needs Assessment  
Learnings from recent consultations  
Environmental Scan

Q1

## Consultation and Engagement

Sector  
People with lived & living experience  
Members of Council & City staff  
Public

Q2-3

## Strategy Development

Vision, mission & goals  
Objectives, targets & measures  
Draft and revise plan  
Implementation plan

Q2-4

## Finalization and Implementation

Present Plan to Council  
Disseminate Plan  
Implement Plan  
Monitor Plan



2026

# The Housing and Homelessness Leadership Table

## Co-Chaired by Ottawa's Alliance to End Homelessness and City

- ▶ Department-Led Working Group that provides advice to City leadership
- ▶ 18 sector leaders, primarily community partners, representing sectors rather than organizations

## HHLT Mission

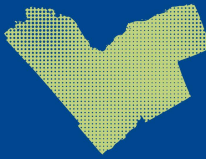
- ▶ To plan, design, and oversee the ongoing implementation of an integrated housing and homelessness system and related sectors to deliver affordable, suitable, and adequate housing choices and reductions in homelessness

## HHLT Responsibilities

- ▶ Co-design the 10-Year Plan refresh, ensuring community-wide engagement, and developing buy-in
- ▶ Co-design an annual review to determine priorities and funding alignment with new priorities
- ▶ Provide advisory function for the implementation of the 10 Year Plan

Housing & Homelessness  
Leadership Table

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# Engagements

## Housing and Homelessness Sector

- ▶ Sector webinar
- ▶ Half and full day sessions
- ▶ Surveys and direct outreach to people with lived and living experience through the [Expert Steering Team](#)
- ▶ Family sector sessions

## Public

- ▶ Engage Ottawa Survey
- ▶ Virtual information session
- ▶ Engage Ottawa Feedback Tool
- ▶ Drop in Open Houses

# Sector Role

Sector webinar +  
half-day sessions  
Strategy Development



Q2 2025



Sector full-day  
session  
Strategy Development



Q4 2025



Report to  
Council

April 2026

HHLT Workplanning  
Implementation and  
workplanning

May 2026



# 10-Year Plan - Key Changes Proposed

- ▶ Co-designed approach
- ▶ Revised Plan design
- ▶ Updated Plan structure
- ▶ Annual workplans
- ▶ Updated approach to targets and measuring progress



# Annual workplan development

Following Council approval, work will begin on the development of the first 10-Year Plan annual workplan. It will:

- ▶ be co-developed by the City and HHLT;
- ▶ identify areas of focus that are responsive to current pressures, support achievement of 10-Year Plan goals and are based on available resources;
- ▶ include the design of an annual review process; and
- ▶ involve the establishment of HHLT working groups based on identified priorities.





## Next Steps

- ▶ Presenting refreshed 10-Year Plan to Joint Committee March 24; Council April 8
- ▶ Submitting the final plan to the Ministry of Municipal Affairs and Housing
- ▶ Co-developing the workplan with the Housing and Homelessness Leadership Table
- ▶ Annual progress reports